## **APPENDIX A**

## 2019/20 Net Revenue Budget Monitoring As at end of 31 MARCH 2020

	19/20	19/20	19/20	19/20
	Bud	lget	Total	Variance
	Original	Revised	Actuals	to Revised
	£	£	£	£
				(2 222 1)
Gross Expenditure	63,666,200	66,018,100	59,081,329	(6,936,771)
Less Housing Benefit grant	(32,021,000)	(32,021,000)	(25,673,331)	
Less Specific fees and charges income Net Expenditure - broken down as below	(10,313,000) <b>21,332,200</b>	(11,013,000) <b>22,984,100</b>	(15,239,847) <b>18,168,151</b>	(4,226,847) <b>(4,815,949)</b>
Net Experiature - broken down as below	21,332,200	22,304,100	10,100,131	(4,013,349)
Leader of the Council	1,488,500	1,537,100	1,496,459	(40,641)
Deputy Leader and Finance	3,192,400	3,192,400	3,276,348	83,948
Corporate Management	936,600	966,600	810,823	(155,777)
Housing	1,911,400	1,941,400	2,612,197	670,797
Planning	1,152,100	1,275,600	(1,303,742)	(2,579,342)
Environment and Compliance	5,549,300	5,799,900	4,776,786	(1,023,114)
Community Wellbeing	763,700	768,100	427,942	(340,158)
Economic Dev, Customer Services, Estates & Transport	3,158,300	4,033,300	2,817,969	(1,215,331)
Investment Portfolio, Asset Management & Regeneration	3,179,900	3,469,700	3,253,370	(216,330)
NET EXPENDITURE AT SERVICE LEVEL	21,332,200	22,984,100	18,168,151	(4,815,949)
Salary expenditure - vacancy monitoring	(300,000)	(300,000)	_	300,000
(offsetting saving related to this shown in portfolios above)	(500,000)	(300,000)		300,000
(onsetting saving related to this shown in portiones above)				
NET EXPENDITURE	21,032,200	22,684,100	18,168,151	(4,515,949)
NET EXPENDITURE	21,032,200	22,684,100	18,168,151	(4,515,949)
Asset Acquisition Income	(50,629,100)	(50,629,100)	(51,624,556)	(995,456)
Debt Interest Payable	23,028,200	23,028,200	23,852,341	824,141
Minimum Revenue Provision	11,051,700	11,051,700	11,051,697	(3)
Refurbishments Reserve Contributions	6,405,000	6,405,000	7,700,802	1,295,802
Other Transfers to/from Reserves	-	(25,800)	3,163,191	3,188,991
Housing Development Project revenue impact	2,441,400	2,441,400	-	(2,441,400)
Interest cornings	(1,290,000)	(1,290,000)	(1 004 20E)	(604 20E)
Interest earnings Revenue Contributions to Capital Outlay	750,000	750,000	(1,984,305) 750,000	(694,305)
Revenue Continuations to Capital Outlay	750,000	750,000	750,000	-
BUDGET REQUIREMENT	12,789,400	14,415,500	11,077,321	(3,338,179)
Baseline NNDR Funding	(3,000,000)	(3,000,000)	(5,485,572)	(2,485,572)
Non Ring-fenced Grants	(981,400)	(981,400)	(1,345,183)	(363,783)
New Homes Bonus	(754,600)	(754,600)	(754,634)	(34)
New Homes Bonds	(104,000)	(104,000)	(104,004)	(34)
NET BUDGET REQUIREMENT	8,053,400	9,679,500	3,491,932	(6,187,568)
2018/19 Revenue carry forward	-	(1,626,100)	(377,700)	1,248,400
1	1	(40,000)	(10,000)	_
Collection Fund Surplus/(deficit)	(10 000)	/10 mm		
Collection Fund Surplus/(deficit)	(19,000) (8,034,400)	(19,000) (8,034,400)	(19,000) (8,034,439)	(30)
Collection Fund Surplus/(deficit) Income from Council Tax	(19,000) (8,034,400)	(8,034,400)	(8,034,439)	(39)
	, , ,	, , ,	, ,	(39) (4,939,207)

Appendix B				
• •	E MONITORING	3 2019/20		
EXPENDITURE AND I	NCOME SUMM	IARY 31 MA	RCH 2020	
Results to	Bud	dget	Actual	Variance
31-Mar-20	Original	Revised	YTD	to Revised
	£	£	£	£
Leader of the Council				
Employees	917,900	966,500	1,081,814	115,314
Other Expenditure	754,100	754,100	671,569	(82,531
Income	(183,500)	(183,500)	(256,925)	(73,425
	1,488,500	1,537,100	1,496,459	(40,641
Deputy Leader and Finance				
Employees	2,712,200	2,712,200	2,734,464	22,264
Other Expenditure	485,200	485,200	558,874	73,674
Income	(5,000)	(5,000)	(16,990)	(11,990
	3,192,400	3,192,400	3,276,348	83,948
Corporate Management				
Employees	671,500	671,500	428,629	(242,871
Other Expenditure	266,100	296,100	455,766	159,666
Income	(1,000)	(1,000)	(73,572)	(72,572
	936,600	966,600	810,823	(155,777
Housing				
Employees	1,776,300	1,776,300	1,817,591	41,291
Other Expenditure	34,251,200	34,981,200	29,407,606	(5,573,594
Housing Benefit grant income	(32,021,000)		(25,673,331)	6,347,669
Income	(2,095,100)	(2,795,100)	(2,939,670)	(144,570
	1,911,400	1,941,400	2,612,197	670,797
Planning				
Employees	1,636,400	1,636,400	1,672,936	36,536
Other Expenditure	416,900	540,400	753,491	213,091
Income	(901,200)	(901,200)	(3,730,170)	(2,828,970
	1,152,100	1,275,600	(1,303,742)	(2,579,342
Environment and Compliance				
Employees	5,930,900	5,930,900	5,771,251	(159,649
Other Expenditure	3,847,600	4,098,200	3,837,192	(261,008
Income	(4,229,200)	(4,229,200)	(4,831,658)	(602,458
	5,549,300	5,799,900	4,776,786	(1,023,114
Community Wellbeing	0.044.500	0.044.500	4 0 40 000	(71.010
Employees	2,011,500	2,011,500	1,940,260	(71,240
Other Expenditure	778,600	783,000	839,707	56,707
Income	(2,026,400)	(2,026,400)	(2,352,025)	(325,625
	763,700	768,100	427,942	(340,158
Economic Dev, Customer Services, Esta			0.047.000	(0.40.04.4
Employees Other Expanditure	2,284,300	2,294,300	2,047,989	(246,311
Other Expenditure	1,185,500	2,050,500	1,146,004	(904,496
Income	(311,500)	(311,500)	(376,023)	(64,523
Investment Portfelie Asset Managemen	3,158,300	4,033,300	2,817,969	(1,215,331
Investment Portfolio, Asset Managemer			640.040	(424.052
Employees Other Expanditure	780,800	780,800	648,948	(131,852
Other Expenditure	2,959,200	3,249,000	3,267,237	18,237
Income	(560,100)	(560,100)	(662,815)	(102,715
	3,179,900	3,469,700	3,253,370	(216,330

REVENUE MONITORING 2019/20 EXPENDITURE AND INCOME SUMMARY 31 MARCH 2020								
Results to	Buc	dget	Actual	Variance				
31-Mar-20	Original	Revised	YTD	to Revised				
	£	£	£	£				
Total Employees	18,721,800	18,780,400	18,143,883	(636,517)				
Total Other Expenditure	44,944,400	47,237,700	40,937,446	(6,300,254)				
Housing Benefit grant income	(32,021,000)	(32,021,000)	(25,673,331)	6,347,669				
Total Income	(10,313,000)	(11,013,000)	(15,239,847)	(4,226,847)				
	21,332,200	22,984,100	18,168,151	(4,815,949)				
Total Expenditure	63,666,200	66,018,100	59,081,329	(6,936,771)				
Total Income	(42,334,000)	(43,034,000)	(40,913,178)	2,120,822				
Net	21,332,200	22,984,100	18,168,151	(4,815,949)				

Appendix C1											
	Leader of the Council										
	_										
Results to	Bud	dget	Actual	Variance	Comments						
31-Mar-20	Original	Revised	YTD	to Revised							
	£	£	£	£							
F	454.000	000 400	000.070	0.070							
Employees	154,800	203,400	206,672	3,272							
Other Expenditure	7,200	7,200	16,547	9,347	Mainly consultants costs incurred to fill the vacant post with no budget						
Income	0	0	0	0	manny concentante code incurred to initiate recent poor manne suager						
Corporate Governance	162,000	210,600	223,219	12,619							
•	,	,	,	,							
Employees	12,100	12,100	17,916	5,816							
	411,000	411,000	369,873	(41,127)	Computer Hardware expenditure is lower against the budget for the						
Other Expenditure					members						
Income	422.400	422.400	0	(25.244)							
Democratic Rep & Management	423,100	423,100	387,789	(35,311)							
Employees	2,300	2,300	81,388	79 088	Funded through other expenditure line						
Other Expenditure	152,900	152,900	77,045		Please see above						
Income	0	0	0	0							
Elections	155,200	155,200	158,433	3,233							
Employees	147,500	147,500	161,689	14,189	Additional costs funded through 'Individual Electoral Registration' Grant income received from Cabinet Office						
Other Expenditure	100,900	100,900	105,814		Please see above						
Income	(1,000)	(1,000)	(23,446)	(22,446)	Please see above						
Electoral Registration	247,400	247,400	244,056	(3,344)							
				(2.22.1)							
Employees	64,600	64,600	58,596		Saving from one member of staff reducing hours						
Other Expenditure	30,500	30,500	27,353	(3,147)	Expected payment to SCC less due to reduction in income.  Uncertainty surrounding Brexit impacting on search and land charge						
Income	(165,000)	(165,000)	(154,959)	10,041	fees. Covid19 impact to hit 2020-21.						
Land Charges	(69,900)	(69,900)	(69,010)	890	1665. COVIG13 IMPACT to Till 2020-21.						
Land Onlinges	(03,300)	(03,300)	(03,010)								
Employees	536,600	536,600	555,554	18,954	Vacant posts are covered by Agency / Temporary staff with higher costs						
Other Expenditure	51,600	51,600	74,937	23,337	Higher legal & court costs are due to various acquisitions of assets, off- set by higher income						
Income	(17,500)	(17,500)	(78,519)	(61,019)							
Legal	570,700	570,700	551,971	(18,729)							
Total Employees	917,900	966,500	1,081,814	115,314							
Total Other Expenditure	754,100	754,100	671,569	(82,531)							
Total Income	(183,500)	(183,500)	(256,925)	(73,425)							
	1,488,500	1,537,100	1,496,459	(40,641)							

Appendix C2										
	Deputy Leader and Finance									
Results to	Buc	dget	Actual	Variance	Comments					
31-Mar-20	Original	Revised	YTD	to Revised						
	£	£	£	£						
	185,600	185,600	175,589	(10,011)	Savings due to a vacant post in the earlier part of the year and one					
Employees Other Expanditure	,		67,176	, ,	member of staff got paid on lower scale point					
Other Expenditure Income	68,000 (5,000)	68,000 (5,000)	(7,086)	(824) (2,086)						
Corporate Publicity	248,600	248,600	235,679	(12,921)						
Employees	0	0	0	0						
Other Expenditure	209,600	209,600	196,300	•	Carry forward of underspent budget submitted					
Income	0	0	0	0						
General Grants	209,600	209,600	196,300	(13,300)						
Employees	0	0	0	0						
Other Expenditure	13,000	13,000	1,536	· · · /	Carry forward of underspent budget submitted					
Income Research & Consultation	13,000	13,000	1, <b>536</b>	0 <b>(11,464)</b>						
Nescaron & Consultation	10,000	10,000	1,000	(11,404)						
	207,200	207,200	220,998	13,798	Additional Holiday Payments of £5k are made and remainder relates to					
Employees Other Expenditure	8,400	8,400	3,909	(4,491)	higher centralised overall training costs					
Income	0,400	0,400	3,909	(4,491)						
Chief Executive	215,600	215,600	224,907	9,307						
Employees	117 700	117 700	100 244	4 6 4 1						
Other Expenditure	117,700 3,600	117,700 3,600	122,341 4,788	4,641 1,188						
Income	0	0	0							
MAT Secretariat & Support	121,300	121,300	127,129	5,829						
Employees	267,700	267,700	265,778	(1,922)						
Other Expenditure	2,400	2,400	1,307	(1,094)						
Income	0	0	0	0						
Deputy Chief Executives	270,100	270,100	267,084	(3,016)						
Employees	98,300	98,300	92,463	(5,837)						
Other Evpanditure	71,700	71,700	40,443	(31,257)	Savings achieved against counter fraud & Audit consultancy budget. A carry forward request has also been submitted.					
Other Expenditure Income	0	0	0	0	carry forward request has also been submitted.					
Audit	170,000	170,000	132,906	(37,094)						
	E00 700	F00 700	F00.00=	40.00	Vegent poets are covered by a consulateff with birth and					
Employees Other Expenditure	563,700 46,900	563,700 46,900	583,037 49,606	19,337 2,706	Vacant posts are covered by agency staff with higher costs					
Income	0	0	(9,904)		Management recharges for Knowle Green Estates Ltd					
Accountancy	610,600	610,600	622,738	12,138						
Employees	1,272,000	1,272,000	1,274,259	2,259						
Other Expenditure	61,600	61,600	46,810		Occupational health contract payments are lower against the budget					
Income	0	0	0	O O						
Unapportionable CentralO/Heads	1,333,600	1,333,600	1,321,070	(12,530)						
Employees	0	0	0	0						
Other Expenditure	0	0	147,000	147,000	Various write off adjustments for the year					
Income	0	0	0	0						
Misc Expenses	0	0	147,000	147,000						
Total Employees	2,712,200	2,712,200	2,734,464	22,264						
Total Other Expenditure	485,200	485,200	558,874	88,769						
Total Income	(5,000)		(16,990)	(10,990)						
	3,192,400	3,192,400	3,276,348	100,043						

Appendix C3					
••			Cornor	ate Mana	agement
			COIPOI	ate mane	
Results to	Budg	get	Actual	Variance	Comments
31-Mar-20	Original	Revised	YTD	to Revised	
	£	£	£	£	
Employees	256,000	256,000	25,324	(230 676)	Savings achieved against Retention Allowance Budget
Linployees	230,000	230,000	25,524	(230,070)	Higher consultants costs (£53K),Bank Charges (£25K) Various Subscription
Other Expenditure	148,000	148,000	326,028	178,028	Payments (£52K), Other Expenditure (£31k), Thames Improvements (£8k) and Covid-19 (£8k)
Income	0	0	(61,765)	(61,765)	Additional EU Exit funding from Ministry of Housing, Communities and Local Government and £9k Management recharges to Knowle Green Estates Ltd.
Corporate Management	404,000	404,000	289,587	(114,413)	5
Employees			0	0	
Other Expenditure			0	0	
Income	0	0	(12,412)	(12,412)	· · · · · · · · · · · · · · · · · · ·
Corporate Savings	0	0	(12,412)	(12,412)	
Employees	0			0	
Employees	0	0	0	U	Last financial year's quarterly payment due to Applied Resilience has been
Other Expenditure	109,600	109,600	124,695	15,095	made in this financial year
Income	(1,000)	(1,000)	0	1,000	·
Emergency Planning	108,600	108,600	124,695	16,095	
Employees	415,500	415,500	403,305	(12,195)	Savings achieved against temporary staff budget
Other Expenditure	8,500	38,500	5,044	(33,456)	
Income	0	0	605	605	
Project Management	424,000	454,000	408,953	(45,047)	A carry forward request has also been submitted
Total Employees	671,500	671,500	428,629	(242,871)	
Total Other Expenditure	266,100	296,100	455,766	159,666	
Total Income	(1,000)	(1,000)	(73,572)	(72,572)	
	936,600	966,600	810,823	(155,777)	

Appendix C4				
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	T		<u>110u</u>	<u>Siriy</u>
Results to	Budget	Actual	Variance	Comments
31-Mar-20	Revised	YTD	to Revised	
	£	£	£	
Employees	1,194,700	1,234,059	39,359	One post acting up and another to be funded by MHCLG grant
Other Expenditure	56,600	52,096	(4,504)	
Income	(33,900)	(46,994)	, ,	MHCLG grant funding for Rough sleep Initiative post
Housing Needs	1,217,400	1,239,161	21,761	
Employees	0	32,957		Rough Sleep Initiative post funded by MHCLG grant
Other Expenditure	2,780,800	2,598,582		Lower numbers in B&B than anticipated
Income	(2,461,200)	(2,463,695)	(2,495)	
Homelessness	319,600	167,844	(151,756)	
			4	
Employees	581,600	550,576	, ,	Systems Admin & Fraud posts vacant throughout the year
Other Expenditure	41,800	44,622	2,822	
	(300,000)	(428,981)	(128,981)	Additional Government grants received, majority of which not utilised in
Income	, , ,	, ,	· ·	19/20, balance transferred to HB reserve
Housing Benefits Admin	323,400	166,217	(157,183)	
Employees	0	0	0	
Other Expenditure	32,102,000	26,712,306		Benefits paid lower than anticipated
Income	(32,021,000)	(25,673,331)		HB subsidy lower due to benefits paid being lower
Housing Benefits Payments	81,000	1,038,975		Housing Benefit Overpayment bad debt provision increased by £1m
Trousing benefits Fayinefits	31,000	1,030,913	331,313	Troubing Deficit Overpayment bad debt provision increased by £1111
Total Employees	1,776,300	1,817,591	41,291	
Total Other Expenditure	34,981,200	29,407,606	(5,573,594)	
Total Income	(34,816,100)	(28,613,001)	6,203,099	
	1,941,400	2,612,197	670,797	

Appendix C5					
			Plar	ning	
			<u>1 141</u>	<u>9</u>	
Results to	Buc	lget	Actual	Variance	Comments
31-Mar-20	Original	Revised	YTD	to Revised	
31-IVIAI-20					
	£	£	£	£	
Employees	352,100	352,100	409,372	57,272	This also includes expenditure and income from Env Impact cost centre.
Other Expenditure	71,800	71,800	175,270	103,470	Overspend covered by additional income below
Income	0	0	(248,848)	(248,848)	Additional income plus Government Grant recognised for Planning PI - £51k
Planning Policy	423,900	423,900	335,793	(88,107)	
				4	Some reduction in employee hours and savings from posts that were
Employees	897,200	897,200	872,804	(24,396)	vacant throughout the year, but are now filled.
Other Expenditure	186,700	186,700	160,844	(25,856)	Savings made on computer software and consultants costs
Income	(516,200)	(516,200)	(808,490)	(292,290)	Planning performance agreement to help fund excess expenditure (95k) & (30k) and higher anticipated demand reflected by increases in preapplication advice and planning fees. SBCs own projects also have used this function.
Planning Development Control	567,700	567,700	225,158	(342,542)	
. Idaming Development Control	001,100	561,166		(0:12,0:12)	
Employees	387,100	387,100	390,760	3,660	
Other Expenditure	18,400	18,400	15,410	(2,990)	
Income	(385,000)	(385,000)	(409,672)		Higher income is achieved due to more activity
Building Control	20,500	20,500	(3,502)	(24,002)	
Employees	0	0	0	0	
Other Expenditure	140,000	263,500	11,968	(251,532)	C/f requested in 1920 has not been used.
Income	0	0	0	0	·
Staines Upon Thames Programme	140,000	263,500	11,968	(251,532)	
Employees	0	0	0	0	
Other Expenditure	0	0	390,000	390,000	
Income	0	0	(2,263,159)		net figure moved into CIL reserves.
Community Infrastructure Levy	0	0	(1,873,159)	(1,873,159)	
Total Employees	1,636,400	1,636,400	1,672,936	36,536	
Total Other Expenditure	416,900	540,400	753,491	213,091	
Total Income	(901,200)	(901,200)			
	1,152,100	1,275,600	(1,303,742)		

Environment and Compliance										
Results to	Bud	lget	Actual	Variance	Comments					
		Revised	YTD	to Revised						
31-Mar-20	Original £	£	£	£						
	~	,	,							
Employees	0	0	0	0						
Other Expenditure	3,500	3,500	3,152	(348)						
Abandoned Vehicles	3,500	3,500	3,152	(348)						
Employees	0	0	0	0						
Other Expenditure	114,700	114,700	113,625	(1,075)						
Income	0	0	(5,788)	(5,788)						
Depot	114,700	114,700	107,837	(6,863)						
Employees	1,075,100	1,075,100	1,084,455	9,355	Long term sickness is covered by Temporary/ agency staff with higher cost					
Other Expenditure	137,500	153,900	120,091	(33,809)	Savings achieved against Car Park Grit (£12k), Equipment (£7k), Legal & Court Costs (£5k), Postage (£4k) and Marketing (£6k) budgets.					
Income DS Management & Support	(24,200) <b>1,188,400</b>	(24,200)	(12,577)		Income is lower due to less activity					
		1,204,800	1,191,970	(12,830)						
Employees	1,294,200	1,294,200	1,321,361	27,161	Vacant posts are covered by agency staff with higher costs					
Other Expenditure	886,000	925,000	827,336	(97,664)	(£15k), SCC contracts (£41k) and remainder against Hired Transport budge					
Income Refuse Collection	(793,000) <b>1,387,200</b>	(793,000) <b>1,426,200</b>	(797,765) <b>1,350,932</b>	(4,765) <b>(75,268)</b>						
Employees	0	0	0	0						
Other Expenditure	10,100	10,100	4,649	, ,	Savings achieved against consultants & Promotion & exhibition budgets Income for generating renewable energy via the Feed-in-Tariff and					
Income	0	0	(900)	(900)	Generation Tariff					
Energy Initiatives	10,100	10,100	3,750	(6,350)						
Employees	0	0	0	0						
Other Expenditure	46,000	71,800	53,758		Savings achieved due to lower activity					
Income Environmental Enhancements	(25,000) <b>21,000</b>	(25,000) <b>46,800</b>	(59,612) <b>(5,854)</b>		Additional funding is received from Rural Agency during the year					
Employees	0	0	0	0						
Other Expenditure	25,300	25,300	23,372	(1,928)						
Income Bus Station	2 <b>5,300</b>	2 <b>5,300</b>	23,372	(1, <b>928</b> )						
	644 600	644 600	F04 740	(F2.960)	Covings askieved due to vesselt neets neutially severed by a sensy stoff					
Employees	644,600	644,600	591,740	,	Savings achieved due to vacant posts, partially covered by agency staff					
Other Expenditure	314,500 (47,700)	314,500 (47,700)	298,568 (64,096)	, , ,	Savings achieved against Vehicle leasing and fuel budget Additional 'High Street Community Clean-Up' funding received from Ministry					
Income Street Cleaning	911,400	911,400	826,212	(85,188)	of Housing, Communities & Local Government					
Employees	0	0	0	0						
Other Expenditure	0	0	0	0						
Income	(342,000)	(342,000)	(227,163)		Recycling income is lower against the budget due to change of system.					
Waste Recycling	(342,000)	(342,000)	(227,163)	114,837						
Employees Other Expenditure	12,400	12,400	4,208	(8,192)	Savings achieved mainly due to closure of services					
Income Public Conveniences	12,400	12,400	<b>4,208</b>	(8,192)						
Employees Other Expenditure	23,000	23,000	14,143	(8,857)	Savings achieved mainly against Grounds Maintenance budget					
Income	(30,500)	(30,500)	(33,370)	( , ,	, ,					
Allotments	(7,500)	(7,500)	(19,227)							
Employees Other Expenditure	0 87,200	99,200	0 94,991	0 (4,209)						
Income	(72,400)	(72,400)	(124,839)	(52,439)	Additional 'Parks Improvement funding' of £16k received from Communities Local Govt. and S106 funding of £22k for parks. Remainder relates to highe					
Parks Strategy	14,800	26,800	(29,848)	(56,648)	filming rights & rental income against the budget.					
Employees	1,247,200	1,247,200	1,179,477	(67,723)	Savings achieved mainly due to vacant posts, partially covered by agency					
Other Expenditure	684,900	692,300	623,309	(68,991)	Statt and additional overtime payments					
ncome	(248,600)	(248,600)	(672,322)		Additional income generated due to more activity and S106 funding of £373					
	(= 10,000)	_ (0,000)			is also received towards overall improvement.					

		En	vironme	Compliance		
					•	
Results to	Bud	dget	Actual	Variance	Comments	
31-Mar-20	Original	Revised	YTD	to Revised		
	£	£	£	£		
Employees	0	0	0	0		
Other Expenditure Income	5,500	5,500 0	1,126 0	(4,374) 0		
Water Courses & Land Drainage	5,500	5,500	1,126	(4,374)		
Employees	427,300	427,300	394,139	(33,161)	Savings achieved due to vacant posts, partially covered by agency staff	
Other Expenditure	1,001,300	1,151,300	1,064,510	(86,790)	Savings achieved of £77k mainly against Bridge Street car park and a refund of £12k is received from SCC relating to 2017/18 in this year	
Income		(2,126,200)			Higher income for major car parks due to more usage.	
Car Parks	(697,600)	(547,600)	(783,314)	(235,714)		
Employees Other Expenditure	0 113,300	0 113,300	0 113,052	0 (248)		
Income	(250,000)	(250,000)	(207,090)	42,911	Lower income generated since X-Mas and poor weather conditions and	
	,	, ,	, ,		Covid-19 situation in latter part of March has resulted in cancelled markets	
Staines Market	(136,700)	(136,700)	(94,038)	42,662		
Employees	991,500	976,400	945,665	(30,735)	Savings achieved due to vacant posts in earlier part of year, partially covered by agency/ temporary staff and consultants	
Other Expenditure	80,300	80,300	64,809	(15,491)	Savings achieved mainly against Consultants budget	
Income Environmental Health Admin	1,071,800	1, <b>056,700</b>	(6,416) <b>1,004,059</b>	(6,416) <b>(52,641)</b>	Additional income relating to enforcement notice charges with no budget	
Employees	0	0	0	0		
Other Expenditure	85,700	85,700	193,968	108,268	Additional expenditure relating to Schools based air quality awareness project funded through grant income from DEFRA. A request is also submitted to carry forward the budget	
Income	(5,100)	(5,100)	(148,605)	(143,505)	Please see above	
Environmental Protection Act	80,600	80,600	45,363	(35,237)		
Employees	0	0	0	0		
Other Expenditure	26,400	26,400	8,424	(17,976)	No external contract payment in this financial year against Rodent & Pest control.	
Income	(5,000)	(5,000)	(3,280)	1,720		
Rodent & Pest Control	21,400	21,400	5,144	(16,256)		
Employees Other Expenditure	2,500	2,500	0 494	(2,006)		
Income	(5,000)	(5,000)	(2,233)	2,767		
Food Safety	(2,500)	(2,500)	(1,740)	760		
Employees	0	0	0	0		
Other Expenditure	7,900	7,900	3,944	(3,956)		
Income Public Health	(12,900) ( <b>5,000</b> )	(12,900) <b>(5,000)</b>	(8,872) <b>(4,928)</b>	4,028 <b>72</b>		
Tublic Health	(3,000)	(3,000)	(4,320)			
Employees Other Expenditure	184,100 4,200	199,200 4,200	190,380 16,637		Savings achieved due to a vacant post Income written off for this and previous financial years	
Income	(162,600)	(162,600)	(113,815)	48,785	Income on HMO Licensing is cyclical. The bulk of HMO licensing has already been received. Income is expected to slow down until the licences already approved come up for renewal in five years time	
Licensing	25,700	40,800	93,202	52,402		
Employees Other Evenediture	0	0	7 201	7 201		
Other Expenditure Income	0	0	7,281 (17,606)	7,281 (17,606)	Income achieved not budgeted for. These properties are managed by A2.	
Parks Properties Project	0	0	(10,325)	(10,325)		
Employees	66,900	66,900	64,033	(2,867)		
Employees Other Expenditure	172,100	172,100	178,538	6,438	CCTV Telephone maintenance costs are higher against the budget	
Income Community Safety	0	0	0 242 570	0 3 570		
Community Safety	239,000	239,000	242,570	3,570		
Employees	0	0	0	0		
/ \land	3,300 (79,000)	3,300 (79,000)	3,209 (83,346)	(91) (4,346)		
Other Expenditure Income	. , , , , , , , , , , , ,		(80,137)	(4,437)		
Other Expenditure Income Taxi Licensing	(75,700)	(75,700)	(00,137)	(4,437)		
Income		(75,700)	(60,137)	(4,437)		
Income		5,930,900	5,771,251	(159,649)		
Income Taxi Licensing	(75,700) 5,930,900 3,847,600	5,930,900 4,098,200				

Community Wellbeing									
		<u>Co</u>	mmunity	<u>v vvenbeing</u>					
Results to	Budget	Actual	Variance	Comments					
31-Mar-20	Revised	YTD	to Revised						
	£	£	£						
Employeee	96,300	104 477	8,177	Vacancies earlier in year, covered by overtime and temporary staff costs					
Employees Other Expenditure	87,700	104,477 70,740		Reduction in spend on telecare equipment					
Income	(205,000)	(247,607)	/	Additional income received for services					
Span	(21,000)	(72,390)	(51,390)						
	318,200	289,395	(28 805)	Savings due to Senior Team Manager post vacant earlier in year & vacant Joint head of Independent Living Manager post in year, now being used to fund salary					
Employees	·		, ,	increases					
Other Expenditure	18,100	26,657	8,557	Reimbursement of capitalisation of DFG Salaries & additional funding received for					
Income	(20,000)	(87,487)	(67,487)	Wellbeing Prescriber					
Com Care Administration	316,300	228,565	(87,735)						
Employees	484,300	464,233	(20,067)	Savings through vacancies in year, underspend reduced by use of temporary staff					
	260,100	282,858	22,758	Increase spend on food purchases, however offset by additional income on sale of					
Other Expenditure	(361,100)	(486,446)	(125,346)	food  No budget for Surrey agency reimbursement. 18/19 received in 19/20, plus 50% in					
Income Day Centres	383,300	260,644	(122,656)	19/20					
	422.000	·							
Employees Other Expenditure	133,600 87,400	112,959 105,237		Vacant post not filled Write offs of bad debts & lease of MOW vans increased					
Income	(175,300)	(208,124)	(32,824)	No budget for Surrey agency reimbursement. 18/19 received in 19/20, plus 50% in 19/20					
Meals on Wheels	45,700	10,072	(35,628)	19/20					
Employees	478,600	481,329	2,729						
Other Expenditure	13,600	31,554	17,954	Mainly Transport costs & other expenses are higher against the budget funded					
<b>,</b>			,	through additional income  Additional income received relating to previous financial year and higher income					
Income Spolthorne Traubled Families	(492,200)	(524,503)	(32,303)	achieved against the budget					
Spelthorne Troubled Families	0	(11,620)	(11,620)						
Employees	194,400	203,774	9,374	Higher costs due to Long term sickness is covered by Temporary staff and one of the driver also failed assessment test during the year					
Other Expenditure	48,100	52,783	4,683	,					
	(94,000)	(115,431)	(21,431)	Fordbridge Day Centre Recharged Income of £11k with no budget and additional funding of £4.7k from Department of Transport. Also Spelride charges income is					
Income SAT	148,500	141,126	(7,374)	also higher against the budget					
Employees Other Expenditure	237,600 10,800	223,325 12,670	(14,275) 1,870	Two members of staff on maternity leave during the year					
Income	0	235,995	(12,405)						
Leisure Administration	248,400	235,995	(12,405)						
Employees Other Expenditure	0 57,600	0 80,692	23.092	COVID Payment Holiday granted					
Income	(260,300)	(268,098)	(7,798)	COVID Fayment Holiday granted					
Spelthorne Leisure Centre	(202,700)	(187,406)	15,294						
Employees	12,600	12,089	(511)						
Other Expenditure Income	3,300 (3,100)	4,033 (9,730)	733 (6,630)						
Resource Centre	12,800	6,392	(6,408)						
Employees	1,600	1,531	(69)						
Other Expenditure	17,900	30,831	12,931	Fitness Equipment funded by grant					
Income Sports Development	(6,500) <b>13,000</b>	(31,439) <b>923</b>	(24,939) <b>(12,077)</b>	London Marathon Trust grant for Fitness Equipment					
Employees	0	0	0						
Other Expenditure Income	(46,200)	(35,116)	0	Profit share lower than budgeted					
Sunbury Golf Club	(46,200)	(35,116)	11,084	Profit Share lower than budgeted					
Employees	0	0	0						
Other Expenditure	1,100	0	(1,100)						
Income Safeguarding	0 1,100	0 <b>0</b>	(1,100)						
Employees	0	0	0						
Other Expenditure	5,400	5,429	29						
Income Museum	(8,000) <b>(2,600)</b>	(8,000) <b>(2,571)</b>	0 <b>29</b>						
Employees		0	0						
Other Expenditure	24,800	20,554	(4,246)						

Community Wellbeing										
Results to	Budget	Actual	Variance	Comments						
	Revised	YTD	to Revised							
31-Mar-20										
	£	£	£							
Income	0	0	0							
Youth	24,800	20,554	(4,246)							
Employees	0	1,013	1,013							
Other Expenditure	5,000	2,631	(2,369)							
Income	(600)	(60)	540							
Active Lifestyle	4,400	3,584	(816)							
Employees	1,500	521	(979)							
Other Expenditure	29,800	30,073	273							
Income	(3,000)	(1,860)	1,140							
Arts Development	28,300	28,735	435							
Employees	0	0	0							
Other Expenditure	28,800	32,147	3,347							
Income	(351,100)	(328,124)	22,977	Income fell short due to less activity						
Cemeteries	(322,300)	(295,976)	26,324							
Employees	0	0	0							
Other Expenditure	2,000	160	(1,840)							
Income	0	0	0							
Events	2,000	160	(1,840)							
Employees	52,800	45,613	(7 187)	Saving made by employee not being part of pension scheme.						
Other Expenditure	81,500	50,658	(30.842)	Community Connector post vacant so not invoiced in year						
Income	0 1,000	0	0	, , , , , , , , , , , , , , , , , , ,						
People & Partnerships	134,300	96,271	(38,029)							
Total Employees	2,011,500	1,940,260	(71,240)							
Total Other Expenditure	783,000	839,707	56,707							
Total Income	(2,026,400)	(2,352,025)	(325,625)							
	768,100	427,942	(340,158)							

Appendix C8				
Economic De	evelopn	nent, Cu	ustome	r Services, Estates and Transport
Results to	Budget	Actual	Variance	Comments
31-Mar-20	Revised	YTD	to Revised	
51-Mai-20	£	£	£	
Employees	1,058,300	881,651	(176,649)	Agency staff and additional consultants payments
Other Expenditure	362,300	535,291	172,991	Software costs are higher by £60k due to additional charges relating to credit/debit card payments, consultants costs by £47k, Postage by £27k and remainder relates to additional costs for council tax BDP
Income	(311,500)	(373,622)	(62.122)	Higher income received for Council Tax
Cserv Management & Support	1,109,100	1,043,321	(65,779)	v
Employees	0	0	0	
Other Expenditure	319,100	182,161		Overall lower Insurance Costs against the budget
Income	0	(897)	(897)	
Insurance	319,100	181,264	(137,836)	
Employees	142,900	139,968	(2,932)	Small saving from a post becoming vacant in Q4.
Other Expenditure	907,600	81,962	(825,638)	Only 50k of the ring fenced c/f spent in year. This will be spent in future years on Economic Development projects
Income	0	0	0	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Economic Development	1,050,500	221,930	(828,570)	
Employees	0	0	0	
Other Expenditure	0	1,358	1,358	
Income	0	0	1,550	
Sea Cadets	0	1,358	1,358	
	•	1,000	1,000	
Employees	299,900	292,723	(7,177)	other member of staff working additional hours
Other Expenditure	87,300	53,228	(34,072)	Savings achieved against Consultants (£13k) and Software budget. A carry forward has also been submitted
Income	0	(5)	(5)	
HR	387,200	345,946	(41,254)	
Employees	56,300	54,784	(1,516)	
Other Expenditure	800	512	(288)	
Income	0	0	O	
Payroll	57,100	55,295	(1,805)	
Employees	641,500	580,510	(60,990)	Savings achieved due to vacant posts partially covered by Temporary staff and additional payments
Other Expenditure	352,400	277,258	, , ,	Savings achieved mainly against overall software budget
Income Information & Comms Technolog	993,900	(1,500)	(1,500) <b>(137,632)</b>	
miorination a Commis Technolog	<del>99</del> 3,900	856,268	(137,032)	
Employees	95,400	98,354	2,954	
Other Expenditure	21,000	14,233	, , ,	Savings achieved against software budget
Income	0	0	0	
Committee Services	116,400	112,587	(3,813)	
Total Employees	2,294,300	2,047,989	(246,311)	
Total Other Expenditure	2,050,500	1,146,004	(904,496)	
Total Income	(311,500)	(376,023)	(64,523)	
	4,033,300	2,817,969	(1,215,331)	

Results to 31-Mar-20  Employees  Other Expenditure Income Facilities Management  Employees Other Expenditure Income Planned Maintenance Programm Employees Other Expenditure Income Planned Maintenance Programm Employees  Other Expenditure Income Asset Mgn Administration  Employees Other Expenditure Income Asset Mgn Administration  I,207,5  Employees  Other Expenditure  Income  Asset Mgn Administration  I,207,5  Income  (58,2	Bud  000 000 000 000 000 000 000		Actual YTD £ 208,670 534,770 (13,541) 729,899 0 1,352,196 (2,084) 1,350,112 440,278 1,213,865	Variance to Revised £  6,470 (157,930) (13,541) (165,001)  0 (127,704) (2,084) (129,788)	Saving from cleaning contract, business rates and utilities reductions from the West Wing part of the building.  SCC final rent payment  Work not required in year  Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k), running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
### State	000 000	Revised £  202,200 692,700 0 894,900 0 1,479,900 0 1,479,900 578,600	208,670 534,770 (13,541) 729,899 0 1,352,196 (2,084) 1,350,112	to Revised £ 6,470 (157,930) (13,541) (165,001)  0 (127,704) (2,084) (129,788)	Employee increment and temporary staff overspends to be funded from savings within expenditure budget.  Saving from cleaning contract, business rates and utilities reductions from the West Wing part of the building.  SCC final rent payment  Work not required in year  Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
### State	000 000	Revised £  202,200 692,700 0 894,900 0 1,479,900 0 1,479,900 578,600	208,670 534,770 (13,541) 729,899 0 1,352,196 (2,084) 1,350,112	to Revised £ 6,470 (157,930) (13,541) (165,001)  0 (127,704) (2,084) (129,788)	Employee increment and temporary staff overspends to be funded from savings within expenditure budget.  Saving from cleaning contract, business rates and utilities reductions from the West Wing part of the building.  SCC final rent payment  Work not required in year  Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
### Employees	000 000 000 000 000 000	£  202,200  692,700  0  894,900  1,479,900  0  1,479,900  578,600	£ 208,670 534,770 (13,541) 729,899  0 1,352,196 (2,084) 1,350,112	£  6,470 (157,930) (13,541) (165,001)  0 (127,704) (2,084) (129,788)	savings within expenditure budget.  Saving from cleaning contract, business rates and utilities reductions from the West Wing part of the building.  SCC final rent payment  Work not required in year  Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Employees 202,2  Other Expenditure 640,7 Income Facilities Management 842,9  Employees Other Expenditure 1,479,9 Income Planned Maintenance Programm 1,479,9  Employees 578,6  Other Expenditure Income 628,9  Other Expenditure Income 1,207,5  Employees (58,2)  Other Expenditure 41,4  Income (58,2)	00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	202,200 692,700 0 <b>894,900</b> 0 1,479,900 0 1,479,900 578,600	208,670 534,770 (13,541) <b>729,899</b> 0 1,352,196 (2,084) <b>1,350,112</b> 440,278	6,470 (157,930) (13,541) (165,001) 0 (127,704) (2,084) (129,788)	savings within expenditure budget.  Saving from cleaning contract, business rates and utilities reductions from the West Wing part of the building.  SCC final rent payment  Work not required in year  Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Other Expenditure Income Facilities Management  Employees Other Expenditure Income Planned Maintenance Programm I,479,9 Employees  Other Expenditure Income Income Asset Mgn Administration I,207,5 Employees Other Expenditure Income Asset Mgn Administration I,207,5 Income Inco	00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	692,700 0 <b>894,900</b> 0 1,479,900 0 1,479,900 578,600	534,770 (13,541) <b>729,899</b> 0 1,352,196 (2,084) <b>1,350,112</b> 440,278	(157,930) (13,541) (165,001) 0 (127,704) (2,084) (129,788) (138,322)	savings within expenditure budget.  Saving from cleaning contract, business rates and utilities reductions from the West Wing part of the building.  SCC final rent payment  Work not required in year  Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Other Expenditure Income Facilities Management  Employees Other Expenditure Income Planned Maintenance Programm I,479,9 Employees  Other Expenditure Income Income Asset Mgn Administration I,207,5 Employees Other Expenditure Income Asset Mgn Administration I,207,5 Income	00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	692,700 0 <b>894,900</b> 0 1,479,900 0 1,479,900 578,600	534,770 (13,541) <b>729,899</b> 0 1,352,196 (2,084) <b>1,350,112</b> 440,278	(157,930) (13,541) (165,001) 0 (127,704) (2,084) (129,788) (138,322)	savings within expenditure budget.  Saving from cleaning contract, business rates and utilities reductions from the West Wing part of the building.  SCC final rent payment  Work not required in year  Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Income Facilities Management  Employees Other Expenditure Income Planned Maintenance Programm Employees  Other Expenditure Income  Asset Mgn Administration  Employees  Other Expenditure Income  Asset Mgn Administration  I,207,5  Employees  Other Expenditure  Income  Asset Mgn Administration  I,207,5  Income	0 0 0 0 0 0 0 0 0 0 0	0 894,900 0 1,479,900 0 1,479,900 578,600	(13,541) <b>729,899</b> 0 1,352,196 (2,084) <b>1,350,112</b> 440,278	(13,541) (165,001) 0 (127,704) (2,084) (129,788) (138,322)	the West Wing part of the building.  SCC final rent payment  Work not required in year  Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Employees Other Expenditure Income Planned Maintenance Programm Employees  Other Expenditure Income  Asset Mgn Administration Employees Other Expenditure  Income  Asset Mgn Administration  Employees  Other Expenditure  Income  (58,2)	0 0 0 0 0 0 0 0 0 0 0	894,900 0 1,479,900 0 1,479,900 578,600	729,899 0 1,352,196 (2,084) 1,350,112 440,278	(165,001) 0 (127,704) (2,084) (129,788) (138,322)	SCC final rent payment  Work not required in year  Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Employees Other Expenditure 1,479,9 Income Planned Maintenance Programm 1,479,9 Employees 578,6  Other Expenditure Income Asset Mgn Administration 1,207,5  Employees Other Expenditure 41,4 Income	0 00 0 0 00 00 00	0 1,479,900 0 <b>1,479,900</b> 578,600	0 1,352,196 (2,084) <b>1,350,112</b> 440,278	0 (127,704) (2,084) (129,788) (138,322)	Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Other Expenditure Income Planned Maintenance Programm 1,479,9 Employees 578,6 628,9 Other Expenditure Income Asset Mgn Administration 1,207,5 Employees Other Expenditure 41,4 Income	00 00 00 00 00 00 00 00 00 00 00 00 00	1,479,900 0 1,479,900 578,600	1,352,196 (2,084) <b>1,350,112</b> 440,278	(127,704) (2,084) (129,788) (138,322)	Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Other Expenditure 1,479,9 Income Planned Maintenance Programm 1,479,9 Employees 578,6 628,9 Other Expenditure Income Asset Mgn Administration 1,207,5 Employees Other Expenditure 41,4 Income	00 00 00 00 00 00 00 00 00 00 00 00 00	1,479,900 0 1,479,900 578,600	1,352,196 (2,084) <b>1,350,112</b> 440,278	(127,704) (2,084) (129,788) (138,322)	Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Income Planned Maintenance Programm 1,479,9  Employees 578,6 628,9  Other Expenditure Income Asset Mgn Administration 1,207,5  Employees Other Expenditure 41,4 Income	000000000000000000000000000000000000000	0 <b>1,479,900</b> 578,600	(2,084) <b>1,350,112</b> 440,278	(2,084) (129,788) (138,322)	Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Employees 578,6  Other Expenditure Income Asset Mgn Administration 1,207,5  Employees Other Expenditure  All (58,2)  Income	00	<b>1,479,900</b> 578,600	<b>1,350,112</b> 440,278	<b>(129,788)</b> (138,322)	Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Employees 578,6  628,9  Other Expenditure  Income  Asset Mgn Administration 1,207,5  Employees  Other Expenditure 41,4  Income	00	578,600	440,278	(138,322)	Some vacant posts at year end.  Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Other Expenditure Income  Asset Mgn Administration 1,207,5  Employees Other Expenditure 41,4  Income	00		·		Costs for consultants, surveyors & valuers (327k) & Bluebox system (30k) running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Other Expenditure  Income  Asset Mgn Administration 1,207,5  Employees  Other Expenditure 41,4  Income		866,700	1,213,865	347,165	running costs (375k) and the aborted capex of Northumberland Close (£256k) all partly offset by business rate refund and other underspends.
Income  Asset Mgn Administration 1,207,5  Employees  Other Expenditure 41,4  Income	0				
Employees Other Expenditure 41,4 Income	-	(24,500)	(76,639)	(52,139)	Public Halls responsibility that was transferred to Asset Management in Q3 and also KGE time recharge for 2019-20 (£52k)
Other Expenditure 41,4  (58,2) Income	00	1,420,800	1,577,504	156,704	· /
Other Expenditure 41,4 (58,2)					
(58,2	0	0	0	0	
Income	00	41,400	11,136	(30,264)	No longer paying Sunbury Library CAB lease and external contracts budget of 12k not used anymore. Underspends also on valuers, surveyors and consultants budgets.
	00)	(58,200)	(76,655)	(18,455)	More income received than expected from rents, licences, wayleaves and easements. This has been generated from Asset Management exercise on SBC land, sites & leases
General Property Expenses (16,8	00)	(16,800)	(65,519)	(48,719)	· · · · · · · · · · · · · · · · · · ·
			· · · /		
Employees	0	0	0	0	
Other Expenditure 160,0		160,000	148,480		Some lower costs near end of year as SBC now own the property
Income (450,0		(450,000)	(465,879)		More income received than expected.
Staines Town Centre Managemei (290,0	00)	(290,000)	(317,399)	(27,399)	
Employees	0	0	0	0	
Other Expenditure 8,3	_	8,300	6,790	(1,510)	
Income (51,9		(27,400)	(28,018)		Other part of income in Asset Admin
Public Halls (43,6		(19,100)	(21,228)	(2,128)	· · · · · · · · · · · · · · · · · · ·
Total Francisco	-	700 000	0.40.0.40	//6/ 5=5	
Total Employees 780,8		780,800	648,948	(131,852)	
Total Other Expenditure 2,959,2		3,249,000	3,267,237	18,237	
Total Income (560,1 3,179,9	201	(560,100)	(662,815) 3,253,370	(102,715) (216,330)	